

Bridging the Gap: Soft Skills as a Pathway to Improved Healthcare Outcomes



Ian Nott, BFA CEO <u>i@xuron.io</u> <u>https://xuron.io</u>

Abstract

"Bridging the Gap: Soft Skills as a Pathway to Improved Healthcare Outcomes" illuminates the transformative power of soft skills in healthcare. Exploring the vital link between healthcare providers' interpersonal abilities and patient satisfaction, this whitepaper showcases how enhancing communication and empathy not only elevates patient care but also significantly boosts healthcare systems' financial health. With compelling case studies and innovative training insights, it calls for a revolution in healthcare education—making the case for soft skills as not just a nice-to-have, but essential tools for modern medical professionals aiming to drive positive patient outcomes and economic benefits.

Introduction

Soft skills are often overshadowed by technical competencies, but in the healthcare sector, they are integral to quality patient care. Encompassing crucial attributes such as effective communication, empathy, teamwork, problem-solving, and adaptability, these skills go beyond the scope of traditional medical training.¹ In this whitepaper, we will explore the importance of soft skills in modern healthcare, and how they can enhance the patient experience, improve health outcomes, and foster a collaborative work environment.



The importance of soft skills in modern healthcare

The healthcare industry is constantly evolving, with new technologies, regulations, and challenges. To keep up with these changes, healthcare professionals need to be flexible, adaptable, and proactive. They also need to be able to communicate effectively with patients, families, colleagues, and other stakeholders, and to empathize with their needs and concerns. These are some of the essential soft skills that can make a difference in healthcare delivery.

According to the Institute for Healthcare Communication, evidence indicates that there are strong positive relationships between a healthcare team member's communication skills and a patient's capacity to follow through with medical recommendations, self-manage a chronic medical condition, and adopt preventive health behaviors.² Moreover, effective communication can reduce the risk of medical errors, malpractice claims, and patient dissatisfaction.²

Empathy, or the ability to understand and share the feelings of another, is another key soft skill in healthcare. Empathy can help healthcare professionals to build rapport and trust with their patients, and to provide compassionate and holistic care. A study in the *Journal of General Internal Medicine* found that higher physician empathy was associated with lower rates of metabolic complications among diabetic patients. Another study in the *Journal of the American Medical Association* found that higher nurse empathy was associated with lower rates of 30-day mortality among elderly patients with heart failure. Teamwork, or the ability to work effectively with others, is also vital for healthcare professionals. Many healthcare fields are like team sports, with many people working toward patient care. It's important that healthcare professionals know how to collaborate with their peers in the best interest of the patient. A study in the *Journal of the American College of Surgeons* found that higher team functioning was associated with better patient outcomes. Teamwork can also improve the efficiency, productivity, and morale of healthcare workers. ³





Defining soft skills within the healthcare context

Soft skills are not easy to define, measure, or teach. They are often referred to as personality skills, interpersonal skills, or emotional intelligence. They are also influenced by the individual's values, beliefs, and attitudes. However, some common elements can be identified among the various definitions of soft skills. These include:

- Communication skills: the ability to listen, speak, write, and present information clearly, concisely, and respectfully.
- Empathy skills: the ability to understand and share the feelings of another, and to respond appropriately and compassionately.
- Teamwork skills: the ability to work effectively with others, to cooperate, coordinate, and compromise, and to respect diversity and differences.
- Problem-solving skills: the ability to identify, analyze, and resolve issues, and to apply critical thinking and creativity.
- Adaptability skills: the ability to cope with change, uncertainty, and ambiguity, and to learn from feedback and experience.

These are some of the core soft skills that are relevant and applicable to the healthcare context. However, there may be other soft skills that are specific to certain healthcare professions, such as leadership, conflict resolution, or negotiation. Therefore, it is important to assess the soft skills requirements of each healthcare role, and to tailor the training and development accordingly.



The role of effective communication in patient care and safety

Communication is a vital component of patient care and safety. It involves the exchange of information, emotions, and preferences between patients and providers, as well as among providers and other members of the health care team. Effective communication can facilitate accurate diagnosis, promote treatment adherence, enhance patient satisfaction, prevent medical errors, and improve health outcomes. However, communication in health care settings is often complex, dynamic, and prone to challenges and barriers. In this section, we will review the significance of patient-provider communication, the evidence linking it to patient safety, and the common challenges and potential solutions to improve communication in health care.

Overview of patient-provider communication

Patient-provider communication is the domain in health communication focused on the relationship between a clinical provider and the patient.⁴ It encompasses various aspects of communication, such as verbal and nonverbal cues, listening skills, empathy, shared decision making, health literacy, and cultural competence. Patient-provider communication is significant for several reasons:

- It affects the quality and accuracy of diagnosis. Communication is essential for gathering relevant information from the patient, such as medical history, symptoms, concerns, and expectations. It also helps the provider to explain the diagnosis, the rationale for tests and treatments, and the possible outcomes and risks. Poor communication can lead to missed or delayed diagnosis, misdiagnosis, or overdiagnosis.⁵
- It influences the patient's adherence to treatment. Communication is crucial for educating the patient about their condition, the benefits and side effects of the treatment, and the self-management strategies. It also helps the provider to elicit the patient's preferences, values, and goals, and to address any barriers or doubts. Poor communication can result in low adherence, nonadherence, or discontinuation of treatment.⁵
- It impacts the patient's satisfaction and trust. Communication is important for building rapport and trust between the patient and the provider, and for ensuring that the patient feels respected, valued, and involved in their care. It also helps the provider to respond to the patient's emotions, needs, and expectations, and to provide emotional support and reassurance. Poor communication can lead to dissatisfaction, distrust, or complaints.⁵



Case studies

Patient safety is defined as the prevention of harm to patients during the process of health care.⁶ Effective communication is a key factor for patient safety, as it can prevent, detect, or mitigate potential errors and adverse events. Several case studies and research findings have demonstrated the link between communication and patient safety, such as:

- A study in the *Journal of Patient Safety* found that communication failures were the leading root cause of sentinel events, which are unexpected occurrences involving death or serious physical or psychological injury, or the risk thereof, reported to The Joint Commission from 1995 to 2015. The study als⁷ o found that communication failures were associated with higher severity and mortality of sentinel events, and that the most common types of communication failures were related to inadequate information flow, human factors, and organizational factors.⁷
- A study in the *Journal of the American Medical Association* found that communication-and-resolution programs, which involve disclosing medical errors to patients, apologizing, and offering compensation, were associated with improved patient safety and reduced malpractice claims and costs in four Massachusetts hospitals.[®] The study also found that communication-and-resolution programs increased the reporting of adverse events and near misses, and enhanced the learning and improvement culture in the hospitals.[®]
- A study in the *Journal of General Internal Medicine* found that patient activation, which is the degree to which patients have the knowledge, skills, and confidence to manage their health and health care, was associated with lower rates of medical errors and adverse events among hospitalized patients.⁹ The study also found that patient activation was influenced by the communication and relationship with the health care team, and that patients with higher activation were more likely to ask questions, seek clarifications, and voice concerns.⁹





Challenges to effective communication in healthcare settings and potential solutions

Communication in healthcare settings is often complex, dynamic, and prone to challenges and barriers. Some of the common challenges to effective communication in health care are:

- Inadequate handovers or transitions of care. Handovers or transitions of care are the transfer of
 information, responsibility, and authority between providers or settings during the course of a patient's
 care. Inadequate handovers or transitions of care can result in information loss, omission, or distortion,
 which can lead to medical errors, adverse events, or poor continuity of care.¹⁰ Some of the factors that
 contribute to inadequate handovers or transitions of care are lack of standardized protocols, time
 constraints, interruptions, distractions, and hierarchy.¹⁰
- Language and literacy barriers. Language and literacy barriers refer to the difficulties in communication due to differences in the language, dialect, or level of literacy between the patient and the provider. Language and literacy barriers can affect the comprehension, recall, and adherence of the patient, and increase the risk of misunderstanding, misinterpretation, or omission of information.¹⁰ Some of the factors that contribute to language and literacy barriers are limited English proficiency, low health literacy, lack of qualified interpreters, and use of medical jargon.¹⁰
- Cultural differences and biases. Cultural differences and biases refer to the differences in the values, beliefs, norms, and practices of the patient and the provider, and the influence of stereotypes, prejudices, or assumptions on their communication. Cultural differences and biases can affect the trust, rapport, and satisfaction of the patient, and lead to conflicts, disagreements, or disrespect.¹⁰ Some of the factors that contribute to cultural differences and biases are lack of cultural awareness, sensitivity, or competence, ethnocentrism, or discrimination.¹⁰



The future of soft skills in healthcare

Soft skills are not only essential for the present, but also for the future of healthcare. As the healthcare industry undergoes rapid and profound changes, such as the rise of digital and mobile technologies, the shift to patient-centered and value-based care, and the emergence of new challenges and opportunities, soft skills will become even more important and relevant for healthcare professionals. In this section, we will explore some of the predictions for the evolution of patient-provider interactions and the increasing importance of soft skills, as well as some of the emerging trends and innovations in soft skills training and assessment.





Predictions for the evolution of patient-provider interactions and the increasing importance of soft skills

The future of patient-provider interactions will be shaped by several factors, such as:

- The growing use of telehealth and remote healthcare. Telehealth and remote healthcare are expected to expand and diversify in the future, as more patients and providers adopt and embrace these modes of care delivery. Telehealth and remote healthcare can offer convenience, accessibility, and cost-effectiveness, but they also pose new challenges and demands for communication, empathy, and teamwork skills. For example, healthcare professionals will need to communicate effectively and empathetically through various digital platforms, such as video calls, chatbots, or mobile apps, and to overcome the barriers of physical distance, time zones, and cultural differences. They will also need to collaborate and coordinate with other providers across different locations and settings, and to leverage the data and insights from mobile health apps and wearables to enhance patient care.¹¹
- The shift to patient-centered and value-based care. Patient-centered and value-based care are the paradigms that emphasize the quality, outcomes, and satisfaction of patient care, rather than the quantity, volume, and fees. Patient-centered and value-based care require healthcare professionals to adopt a holistic, personalized, and collaborative approach to patient care, and to engage patients as active partners in their health and well-being. This implies that healthcare professionals will need to enhance their communication, empathy, and teamwork skills, as well as their problem-solving and adaptability skills. For example, healthcare professionals will need to communicate clearly and respectfully with patients, to elicit and respect their preferences, values, and goals, and to provide emotional support and reassurance. They will also need to empathize with the patient's perspective, needs, and expectations, and to provide compassionate and holistic care. Moreover, they will need to work effectively with other providers and stakeholders to coordinate and integrate care across the continuum, and to align their incentives and objectives with the patient's best interest. Furthermore, they will need to solve problems creatively to navigate challenges and uncertainties, and to adapt to changing scenarios and best practices.¹²



The emergence of new challenges and opportunities. The healthcare industry is constantly evolving, with new technologies, regulations, and challenges. Healthcare professionals will need to be flexible, adaptable, and proactive, and to leverage their soft skills to cope and thrive in the future. For example, healthcare professionals will need to keep up with the latest innovations and advancements in healthcare, such as artificial intelligence, robotics, or genomics, and to integrate them into their practice. They will also need to comply with the changing regulations and standards in healthcare, such as privacy, security, or quality. Additionally, they will need to address the new and emerging challenges and opportunities in healthcare, such as the aging population, the chronic disease burden, the health disparities, or the global health crises.¹³

These factors suggest that soft skills will become even more important and relevant for healthcare professionals in the future, as they will enable them to provide high-quality, patient-centered, and value-based care, and to cope and thrive in the dynamic and complex healthcare environment.





Conclusion

As we draw the curtains on "Bridging the Gap: Soft Skills as a Pathway to Improved Healthcare Outcomes," we come to an undeniable truth: the nexus of healthcare's future does not solely hinge on technological advancements but critically on the cultivation and enhancement of soft skills within our healthcare professionals. This white paper has meticulously outlined the undeniable link between soft skills—like empathetic communication, effective teamwork, and adaptable problem-solving—and superior patient outcomes, financial health of healthcare systems, and enhanced professional satisfaction.

In this era of rapid healthcare evolution, while the demands on healthcare professionals are more complex and multifaceted than ever, the imperative for continuous education and skill development cannot be overstated. Xuron stands at the forefront of this revolution, not just as an educational platform but as a beacon of transformation in healthcare. Our innovative approach to training marries the acquisition of crucial Continuing Medical Education (CME) credits with the development of indispensable soft skills, fostering a holistic enhancement of healthcare delivery.

Through Xuron, healthcare providers have unparalleled access to a curriculum that transcends traditional CME. Our platform ensures that professionals are not only up-to-date with the latest medical knowledge but are also adept in the soft skills essential for the modern healthcare landscape. This dual focus is our commitment to elevating patient care to new heights, setting a new industry standard, and empowering healthcare professionals to exceed the evolving expectations of both patients and their profession. Let us not forget, the journey toward a more compassionate, efficient, and patient-centered healthcare system is a collective one. As healthcare professionals commit to their yearly CME credits through Xuron, they are not just fulfilling a requirement; they are stepping into a larger role within a transformative movement. A movement that champions the profound impact of soft skills in healthcare. Xuron is more than a tool; it is a partner in your professional growth and in the broader mission to redefine patient care for the better.

Join us in this pivotal shift. Embrace the opportunity to not only meet your educational requirements but to also refine and elevate the very essence of patient interaction and care. Together, we can bridge the gap, turning insights into actions and aspirations into realities, for a healthcare future that is as humane as it is advanced.



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